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Actors' Satisfaction with Poultry Value Chain Approach of the Commercial Agricultural Development Project in Enugu State, Nigeria

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Abstract

The study ascertained actors' perception of the poultry value chain approach of the Commercial Agricultural Development Project (CADP) in Enugu State, Nigeria. Seventy-one poultry value chain (PVC) actors constituted the sample for the study. Data were analysed using percentages, charts and mean scores. Results show that all (100%) the service providers provided information on how to use drugs and vaccines. The proportion of producers that reared broiler in 2010 were 51% which attained a peak level of 55.8% in 2011 and slightly declined thereafter, while 49% of them reared layers in 2010, which declined to 44.2% in 2011 and continued with an undulating trend. Generally, the actors perceived the poultry value chain approach of CADP satisfactory. The service providers and producers were satisfied with linkage with other actors in the poultry value chain (\bar{x} =2.50) while the processors were satisfied with frequency of contact with facilitators (\bar{x} =3.00). Major constraints to the effective performance of the PVC actors identified by

the producers include; high cost of accessing information from web (\bar{x} =4.00). Also, processors' and marketers perceived constraints were lack of trust in communicating with other actors (\bar{x} =2.50) and low literacy level of actors (\bar{x} =3.00), respectively. Government and donor agencies should ensure timely supply of inputs for actors at the different value chain segments to ensure efficient and productive chain activity.

Keywords: CADP, extension service, poultry, value chain actors.

Introduction

Agriculture has been an important sector in the Nigerian economy in the past decades, and is still a major sector, despite the oil boom (Noko, 2016). It employs about two-thirds of Nigeria's labour force and provides a large proportion of non-oil earnings (Antai, Udo and Effiong, 2016). However, advances in literature, show that its contribution to the economic growth of the nation has been declining over the years. Ekpo and Umoh (2012) revealed that the contribution of agriculture to the GDP was 63% in 1960, and declined to 50% in 1970; as well as 34% each in 1988 and 2003. More recent empirical data show that its contribution declined from 37.05% in 2000-2004, to 33.50% in 2005-2009 and accelerated to 37.02% in 2010-2012 (CBN Statistical Bulletin, 2010; Ahungwa, Haruna, and Rakiya, 2014). However, its contribution to the overall GDP declined to 29.15% in 2017 (National Bureau of Statistics, NBS, 2017). This was due to years of mismanagement, inconsistency in the government policies and the era of huge oil revenues. Consequently, the nation's goals to attain food security, increase income and eradicate poverty of the people, particularly rural population have remained a mirage, despite the existing potential in human and natural resources (Achimugu, Abubakar, Agboni, Orokpo, 2012).

According to Obiora and Emodi (2013) the Nigerian agricultural sector has evolved over the years through performing traditional "supply push" approach with emphasis on production. Many approaches demonstrated tendency to strengthen the supply capacity of producers and small companies without having a confirmed order and with erroneous assumption that a market would be available, which sometimes was the case and often not. Other weaknesses identified include high post-harvest losses, neglect of institutional and policy factors that impact on agricultural innovation (Klerkx, Schut, Leeuwis and Kilelu, 2012); and weak interaction and communication linkage between economic actors in agricultural innovation system.

In a bid to ameliorate the situation and bring about a change in status quo, the Nigerian government has variously initiated and implemented many agricultural development programmes /projects including the Commercial Agricultural Development Project (CADP) which was one of the World Bank investment projects. The project was implemented in five states namely: Cross River, Enugu, Lagos, Kaduna, and Kano States along eight value chains (VCs) (Enugu State Commercial Agricultural Development Project (ENSCADP), 2013). The beneficiaries of the project were aggregated into commodity interest groups (CIGs) which are legally registered (Anyadiegwu, 2013). The project supported three value chains (VC) per state. The VCs were distributed thus: Cross River (Oil Palm, Cocoa, and Rice),

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Enugu (Fruit Trees, Poultry, and Maize), Kaduna (Fruits Trees, Dairy, and Maize), Kano (Rice, Dairy, and Maize) and Lagos (Poultry, Aquaculture, and Rice) (National Bureau of Statistics (NBS)/CADP Baseline Survey Report, 2010). The VCs chosen by each of the participating states were based on the respective comparative advantage and their contribution to agricultural growth. Enugu State has comparative advantage for commercialization of poultry production. Among the livestock reared, poultry predominates with a population of about 372, 400 poultry compared to cattle (27,782), sheep (16,928), goats (64,777), pigs (7,534), horses (80), donkeys (2, 5210) (Ugwu, 2009). Similarly, the National Bureau of Statistics (NBS)/CADP Baseline Survey Report (2010) shows that chicken is the most preferred poultry product in Enugu State with 97.8%, followed by ostrich 0.9%, turkey 0.4% while guinea fowl and duck recorded 0% each. Its potential hinges on the existence of huge market, human, economic, social and cultural opportunities for its product in the state. Thus, the adoption of value chain development approach of CADP becomes paramount in stimulating economic growth and increasing the competitiveness of the poultry sub-sector.

Value chains are chains that incorporate all the activities and services that are undertaken along a commodity system from the primary producers to the final consumer (Haggblade, Theriault, Staatz, Dembele and Diallo, 2012). Poultry VCs on the other hand describes the processes through which birds and other inputs pass during the production process, including information on the place each process occurs and on the people involved. The processes range from input supply, production, processing, marketing and consumption with heterogeneous actors at each stage of the chain. This indicates that farmers, however, need training to play gainful roles in the agro-food industry. Training on chain development techniques is a sure way of empowering small-scale farmers to engage with suppliers and buyers of their produce. Farmers increasingly need the knowledge and skills to compete in the new farming environment. They may need to develop or adopt new technologies, diversify their production and identify and exploit new market opportunities.

Objective of the study

The overall purpose of the study was to ascertain actors' satisfaction of the poultry value chain approach of the Commercial Agricultural Development Project in Enugu State, Nigeria. Specifically, the study sought to:

- 1. describe the actors in the poultry value chain;
- 2. ascertain actors' satisfaction of the value chain approach; and
- 3. challenges of actors in poultry value chain of CADP.

Methodology

The study was carried out in Enugu State, Nigeria. Enugu State is located in the South-East geo-political zone of Nigeria between latitudes 58° 50′ and 78° 01′ North and longitudes 68° 50′ and 78° 55′ East. The State has seventeen local government areas and six agricultural zones. Actors in poultry value chain in Enugu State CADP constituted the population for the study. Two out of the five poultry service providers that benefitted from ENSCADP were selected. From the list of 85 CIGs in poultry production, 64 producers were selected. From the list of five CIGs in poultry

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processing made available by the monitoring and evaluation officer of ENSCADP, two poultry processors were randomly selected. Three poultry marketers were selected from the list of available eight CIGs. This gave a total of two service providers, sixty-four poultry farmers, two processors and three marketers. A grand total of seventy-one (71) core value chain actors participated in the study. Data were collected using structured interview schedule. Age of the respondents and years of experience in poultry production, processing or marketing were collected in years. The respondents were requested to state the structure of their poultry farm including: number of birds kept, type of production (e.g. broilers and layers). They were further requested to indicate their channel of product delivery (e.g. assemblers, individual consumers, wholesalers, retailers etc.) and the proportion of sales to these sources. The actual proportion sold to the channels was gotten by multiplying the frequency by the proportion (using 10 fingers as 100%) indicated, divided by number of respondents.

Wealth class was gotten by asking the respondents to tick yes or no, from a list of wealth indicators (assets owned) and also state the number of assets owned. Such assets include land ownership, type of house owned and other assets. Individual items were scored as follows: bicycle=1, motorbike=2; watch or clock=1, modern stove=2, radio=3, generator=4, refrigerator=5, television=6, mobile phone=7, gas cooker=8, personal computer=9, hectare of land=10; thatched house with walls made of grass without latrines=1, mud house with thatched roof with kitchen and latrines=2, mud house with zinc roof=3, brick house with zinc roof=4, concrete house with zinc=5 and painted zinc/concrete house=6. Each item score was multiplied by the number owned which gave a wealth value for the particular respondent. Each respondent's wealth status was gotten by adding up all the value from respective items owned. They were further ranked as very poor (0-50), poor (51-100), middle class (101-150), rich (151-200) and very rich (201 and above).

The satisfaction of value chain was measured on a 5-point Likert-type scale of most satisfactory = 4, very satisfactory = 3, satisfactory = 2, less satisfactory = 1 and not satisfactory = 0. The values were added and divided by 5 to give a mean score of 2.0. Any variable with mean value equal or greater than 2.0 was regarded as satisfactory, while variables with mean scores less than 2.0 was not satisfactory. Some of the variables include: time of input supply, quality of extension service provided, grants and other funds received. Similarly, the challenges faced by actors in the poultry value chain were ascertained using a 5-point Likert-type scale (major=4, moderate=3, neutral=2, minor=1, and none=0) with a mean of 2.0. In order to obtain a cut-off point, 0.05 was added to the mean to get 2.05 and used as the upper limit while 0.05 was deducted from the mean to get 1.95 which was used as lower limit. Any response option with mean greater than or equal to 2.05 were regarded as a constraint. Data on socio-economic characteristics were analysed with percentage and mean score, data on description of actors in poultry value chain was analysed using percentage and graph. Data on perception of actors on value chain and challenges faced by actors were analysed using mean score. These analyses were executed with IBM-SPSS Statistical Package, version 22.

Results and Discussions

Activities of Actors in Poultry Value Chain

Service providers: Table 1 shows that all (100%) service providers provided information on how to use drugs and vaccines, training and advisory services, disease control, information on hazards associated with abuse of drugs and vaccines respectively, while 50% supply day old chicks, poultry feed, hatchery equipment, battery cage, drinking and feeding trough, feedstuffs/ingredients, among others. This shows that the service providers are engaged in delivering several services to actors in the poultry value chain.

Table 1: Type of services and products provided

*Type of services and products provided (service providers)	%(n=2)	
Day old chick	50	
Poultry feed	50	
Hatchery equipment	50	
Battery cage	50	
How to use drugs and vaccines	100	
Drinking and feeding trough	50	
Training and advisory services	100	
Feedstuffs/ingredients	50	
Disease control	100	
Information on hazards associated with abuse of drugs and vaccines	100	
How to identify standard/adulterated drugs/vaccines	50	

*Multiple responses Field survey, 2017

Producers (Type of bird produced): Figure 1 shows that the proportion of producers that reared broiler in 2010 was 51% which peaked (55.8%) in 2011 and slightly declined to 51.9% in 2012 and continued with a varying trend in 2013, 2014, 2015 and 2016. A similar trend was observed among the producers that reared layers with 49% of them rearing layers in 2010, which declined to 44.2% in 2011 and continued with varying trends in 2012 and 2013 before it peaked at 50% in 2014 and then declined 45% in 2016. It can be inferred that the beneficiaries (producers) are engaged in both broiler and layers production. However, greater numbers of the producers are involved in broiler production except in 2014. This suggests a quicker return on investment in broiler production. The undulating trend in the type of production probably shows that producers are trying to find a balance with the demand of poultry meat and egg while being cautious of surplus.

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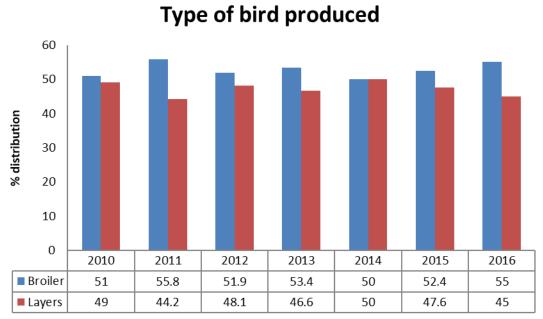


Figure 1: Type of poultry produced Source: Field survey, 2017

Producers (Number of birds stocked): Figure 2 shows that the mean number of birds stocked in 2010 was 2,225 birds which steadily increased across the period under consideration; with 2,569 birds in 2011 to 4,678 birds in 2016. This means about 95% increase in production across the years. This is attributed to several factors including demand, technical know-how and profitability among others. According to FAO (2013), chicken meat production in Africa between 2006 and 2013 increased steadily by almost 5% per year. Increased preference for poultry products could be attributed to the ecological, economic, social and health advantages they have over other types of food stuffs (Heise, Crisan and Theuvsen, 2015).

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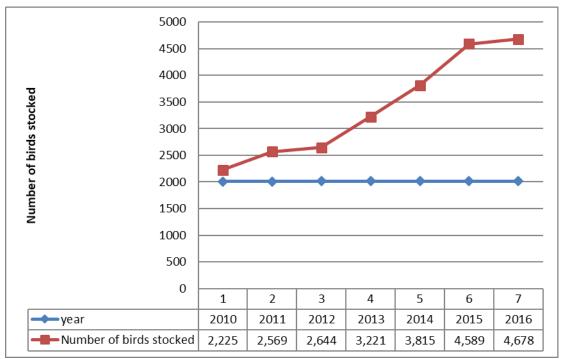


Figure 2: Number of birds stocked Source: Field survey, 2017

Processors (Commodity processed): Trend in number of broilers processed as shown in Figure 3 indicates that broilers processed was 150,000 birds in 2011 which increased to 180,000 birds in 2012 and peaked (275,000 birds) in 2013 but declined to 115,000 birds in 2016. The number of culled layers processed was 50,000 birds in 2013 and peaked (90,000 birds) in 2014, before undulating in 2015 (20,000 birds) and 2016 (25,000 birds). The beneficiaries (processors) processed both broilers and culled layers. However, more broilers were processed than culled layers. This suggests that broiler is the poultry meat type that is most preferred and consumed in the area probably due to its taste and appearance. This is in line with the findings of Salawu, Ibrahim, Lamidi and Sodeeq (2014) which revealed that the majority of the poultry consumers in Ibadan metropolis prefer broiler poultry meat.

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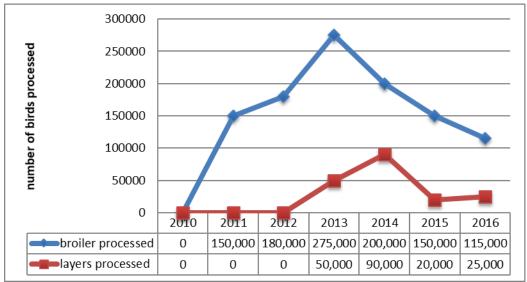


Figure 3: Commodities processed Source: Field survey, 2017

Marketing and Distribution Channels of Actors in Poultry Value Chain

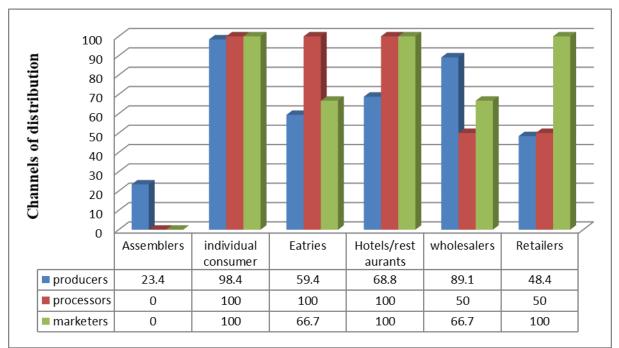
Figure 4 shows that the major marketing channels used by producers were individual consumers (98.4%), wholesalers (89.1%), hotels/restaurants (68.8%) and eateries (59.4%). Similarly, processors indicated that the major marketing channels were individual consumers (100%), hotels/restaurants (100%), eateries' (100%), wholesalers (50%) and retailers (50%). The marketers used individual consumers (100%), hotels/restaurants (100%), retailers (100%), eateries (66.7%) and wholesalers (66.7%) was the major marketing channels.

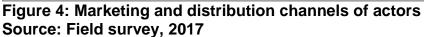
The results show that individual consumers, eateries, hotels/restaurants, and wholesalers are core marketing/distribution channels in poultry value chain. Assemblers were less used by the actors, perhaps due to fear of loss of bargaining power and good prices for poultry products, though their engagement could ensure steady market, particularly in seasons of glut. Usually farmers explore channels that promote good price for their product for profit maximization and sustainability of the business (Standing Committee for Economic and Commercial Cooperation of the Islamic Cooperation (COMCEC) (2017).

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Satisfaction of Poultry Value Chain Actors

Service Providers Level of Satisfaction with Poultry Value Chain: Table 2 shows that the service providers were satisfied with linkage with other actors in the poultry value chain (\bar{x} =2.50; Sd=0.71), flow of fund for grant (\bar{x} =2.50; Sd=0.71), criteria for CIG formation (\bar{x} =2.50; Sd=0.71), commitment of project staff to actors (\bar{x} =2.00; Sd=0.00), use of group (CIGs) approach (\bar{x} =2.00; Sd=0.00), eligibility criteria for beneficiary participation (\bar{x} =2.00; Sd=0.00) among others. However, the service providers expressed dissatisfaction with time of input supply, quality of extension services provided, size of grant approved etc. This suggests severe difficulty in poultry value chain development in the area since supply of farm inputs (such as day old chicks) and availability of fund is crucial for a sustainable poultry production (World Bank, 2013 and FAO, 2013). On the other hand, the service providers were satisfied with the linkage established by the value chain approach among the poultry value chain actors through the CIGs approach. This suggests that the actors will frequently share poultry value chain information which enhances their competitiveness (Aklilu *et al*, 2016).

Producers' Satisfaction with Poultry Value Chain: Table 2 shows that the producers were satisfied with linking with other actors in the poultry value chain (\bar{x} =2.27; Sd=0.80), commitment of project staff to actors (\bar{x} =2.23; Sd=0.83), frequency of contact with facilitators (\bar{x} =2.14; Sd=0.83), quality of technologies

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delivered (\bar{x} =2.14; Sd=1.17), joint monitoring and coordination with the federal and state implementation agencies (\bar{x} =2.09; Sd=1.05), services provided by service providers (\bar{x} =2.09; Sd=0.87), facilitators involvement in decision making (\bar{x} =2.05; Sd=0.83), gender equality among beneficiaries (\bar{x} =2.03; Sd=0.67), time of input supply (\bar{x} =2.00; Sd=1.16) among others. Moreover, the producers were dissatisfied with quality of extension services provided, areas of trainings received, modalities for grant disbursement, size of grant approved etc. This suggests that the chances of innovation adoption by poultry producers in the value chain is slim since they have too few or no contact with extension services who play pertinent role in enabling application of new knowledge by livestock producers (Planning Commission, 2013).

Processors Satisfaction with Poultry Value Chain: Table 2 shows that the processors were satisfied with linkage with other actors in the poultry value chain $(\bar{x}=3.00; \text{Sd}=1.41)$, frequency of contact with facilitators $(\bar{x}=3.00; \text{Sd}=1.41)$, commitment of project staff to beneficiaries (\bar{x} =3.00; Sd=1.41), criteria for belonging to CADA (\bar{x} =3.00; Sd=1.41), eligibility criteria for beneficiary participation (\bar{x} =3.00; Sd=1.41), value chains (maize, fruit-tress and poultry) selected in the state (\bar{x} =3.00; Sd=1.41), timely release of grant (\bar{x} =3.00; Sd=1.41) and time of input supply $(\bar{x}=2.50; Sd=0.71)$. Other areas with favourable disposition from the processors were quality of trainings received (\bar{x} =2.50; Sd=2.12), quality of technologies delivered (\bar{x} =2.50; Sd=2.12), conditions for participation in CADP (\bar{x} =2.50; Sd=0.71), services provided by service providers (\bar{x} =2.50; Sd=0.71) among others. Generally, the respondents (processors) were satisfied with the input, operational modalities, structure and implementation process of the programme. This suggests that the poultry processors segment of the value chain had the services of extension who offer quality trainings such as how to use sophisticated equipment being delivered to them (Hailemariam and Zemedu, 2018). However, the high standard deviation showed variation in the perception of processors. The positive perception of the processors suggests that the programme positively impacted on the beneficiaries. It is the result of good planning, participation of beneficiaries, monitory and evaluation mechanism anchored on evidence based policy.

Marketers' Satisfaction with Poultry Value Chain: Table 2 shows that the marketers were satisfied with areas of trainings received (\bar{x} =2.67; SD=1.16), linkage with other actors in the poultry value chain (\bar{x} =2.67; SD=1.16), time of input supply (\bar{x} =2.33; SD=0.58), gender equality among beneficiaries (\bar{x} =2.33; SD=0.58), commitment of project staff to beneficiaries (\bar{x} =2.33; SD=0.58), quality of trainings received (\bar{x} =2.33; SD=0.58), frequency of contact with facilitators (\bar{x} =2.33; SD=0.58), size of grant approved (\bar{x} =2.33; SD=1.53), services provided by facilitators (\bar{x} =2.33; SD=0.58) and others. This suggests how well information flows among these actors as well as the efficiency of the market chain in enhancing the income of the poultry marketers (Kariuki, 2018). On the other hand, the marketers

were not satisfied with involvement of facilitators in decision making and the size of grant

received. Similarly, the feature, structure, inputs of the programme and implementation

process equally appealed to the marketers. This suggests that the marketers received requisite training, services of facilitators and improved technologies disseminated, but their dissatisfaction with involvement of facilitators and volume of grant may have

hampered maximization of the benefits. This is because funds remain one of the major

production resources that drive the size of agricultural enterprise and often productivity.

Table 2: Satisfaction of the poultry value chain by actors

Perception variables	Service provider Mean		Farmers Mean		Processors Mean		Marketers Mean	
	(x)	sd	(x)	sd	(x)	sd		🕅 sd
Time of input supply	1.50	0.71	2.00	1.16	2.50	0.71	2.33	0.58
Quality of extension services	0.00	0.00	1.47	1.32	2.00	2.83	1.00	1.73
provided	0100	0100				2.00		
Linkage with other actors in the	2.50	0.71	2.27	0.80	3.00	1.41	2.67	1.16
poultry value chain		-					-	-
Frequency of contact with facilitators	1.00	1.41	2.14	0.83	3.00	1.41	2.33	0.58
Frequency of trainings received	0.50	0.71	1.69	0.69	2.00	1.41	2.00	1.00
Gender equality among beneficiaries	1.50	0.71	2.03	0.67	2.00	0.00	2.33	0.58
Commitment of project staff to	2.00	0.00	2.23	0.83	3.00	1.41	2.33	0.58
beneficiaries								
Quality of trainings received	1.50	0.71	1.92	0.86	2.50	2.12	2.33	0.58
Quality of technologies delivered	1.00	0.00	2.14	1.17	2.50	2.12	2.00	1.00
timely release of grant	1.50	0.71	1.70	0.83	3.00	1.41	2.33	0.58
Conditions for participation in CADP	1.50	0.71	1.73	1.04	2.50	0.71	2.00	1.00
Size of grant approved	0.00	0.00	1.59	0.97	1.50	2.12	1.67	1.53
Services provided by facilitators	0.50	0.71	1.91	0.94	2.00	1.41	2.00	1.00
Services provided by service	1.50	0.71	2.09	0.87	3.00	1.41	2.33	1.53
providers								
Areas of trainings received	1.50	0.71	1.70	1.05	2.00	1.41	2.33	0.58
Criteria for grant procurement	1.50	0.71	1.59	1.18	2.50	0.71	2.33	0.58
Use of group (CIGs) approach	2.00	0.00	1.97	1.05	2.00	0.00	2.67	1.16
Modalities for disbursement	1.50	0.71	1.42	0.99	2.50	0.71	2.33	0.58
Criteria for belonging to CADA	1.50	0.71	1.62	1.05	3.00	1.41	2.33	0.58
Flow of fund for grant	2.50	0.71	1.73	1.09	2.50	0.71	2.00	1.00
Criteria for CIG formation	2.50	0.71	1.83	1.03	2.00	1.41	2.33	0.58
Eligibility criteria for beneficiary	2.00	0.00	1.72	1.12	3.00	1.41	2.00	1.00
participation	2.00	0.00	1.72	1.12	5.00	1.41	2.00	1.00
Value chains (maize, fruit-tress and	2.00	0.00	1.98	1.28	3.00	1.41	2.33	1.53
poultry) selected in the state	2.00	0.00	1.50	1.20	5.00	1.71	2.55	1.55
Organizing CIGs n CADA by	2.00	0.00	1.92	0.93	2.50	0.71	2.00	1.00
facilitators		0.00	1.34	0.35	2.50	0.71	2.00	1.00
Facilitators guiding group members in	1.00	1.41	2.05	0.83	2.00	0.00	1.67	1.53
decision making	1.00	1.41	2.05	0.05	2.00	0.00	1.07	1.55
Joint monitoring and coordination								
with the federal and state	0.50	0.71	2.09	1.05	2.00	0.00	1.67	1.53
implementation agencies								

Challenges Faced by Actors in Poultry Value Chain of CADP

Challenges of service providers in poultry value chain: Table 3 shows the perceived challenges of service providers in the poultry value chain of CADP. From the Table, the challenges include: inadequate funding (\bar{x} =4.00; Sd=0.00), low extension contact (\bar{x} =3.50; Sd=0.71), poor linkage with research (\bar{x} =3.50; Sd=0.71), inadequate/lack of understanding of VC paradigm (\bar{x} =3.00; Sd=0.00), literacy problem of poultry farmers (\bar{x} =3.0; Sd=0.00), insufficient/lack of stable power supply (M=3.00; Sd=0.00), high cost of recharge card (\bar{x} =3.50; Sd=0.71), poor linkage with other actors (\bar{x} =2.50; SD=2.12), its time consuming (\bar{x} =2.50; Sd=0.71), gender barriers on ownership and use of mobile phones (\bar{x} =2.50; Sd=0.71) among others. This finding is consistent with that of Nwobodo (2017) that lack of extension contacts and poor linkage with research are among the major challenges faced by input dealers in Makurdi, Benue State. The implication is that poultry value chain actors in the area will not have quality and adequate information on input use which hitherto, will undermine the quality of technologies and information they deliver to the actors.

Challenges of producers in poultry value chain: Table 3 shows the perceived challenges of producers in the poultry value chain of CADP. From the Table, the challenges include: high cost of agro-inputs (\bar{x} =3.27; Sd=0.93), unavailability/poor access to labor (\bar{x} =3.05; Sd=0.70), high cost of labor (\bar{x} =3.03; Sd=0.91), poor linkage with research (\bar{x} =3.02; Sd=1.28), low extension contact (\bar{x} =3.00; Sd=1.29), poor transportation network (\bar{x} =3.00; Sd=1.07), insufficient/lack of stable power supply (\bar{x} =2.97; Sd=1.15), insufficient market (\bar{x} =2.97; Sd=0.99), competition from fellow actors (\bar{x} =2.89; Sd=1.18), inadequate access to inputs e.g. chicken (\bar{x} =2.81; basic infrastructure Sd=1.04), Sd=1.08). lack of $(\bar{x}=2.80;$ inadequate training/advisory services by service providers (\bar{x} =2.75; Sd=1.07), insufficient/lack of trust amongst actors (\bar{x} =2.72; Sd=1.15) among others.

This finding corroborates that of Nwobodo (2017) who found that poor attitude of farmers in communicating useful information to other actors, lack of stable power supply, poor mobile phone coverage and high cost of recharge cards are among the major challenges of rice farmers in Makurdi, Benue State. Thwala (2011), states that lack of management skills for local chickens, high mortality due to poor animal health care in remote areas, poorly organized market channels, poorly organized technology transfer, low availability of technical personnel, poor farmers' commodity groups and high input cost are the major challenges of poultry producers in Sub-Saharan Africa. The implication of this finding is that the involvement of the poultry producers in the poultry value chain will be deterred by these challenges which will drastically reduce their return on investment and participation in the global value chain.

Challenges of processors in poultry value chain: Table 3 shows the perceived challenges of processors in the poultry value chain of CADP. From the Table, the challenges include: poor condition of basic infrastructure e.g. roads (\bar{x} =4.00; Sd=0.00), high cost of mobile phone (\bar{x} =3.50; Sd=0.71), insufficient/lack of stable

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power supply (\bar{x} =3.50; Sd=0.71), problem of proximity (\bar{x} =3.50; Sd=0.71), poor transportation network (\bar{x} =3.50; Sd=0.71), inadequate/lack of understanding of VC paradigm (\bar{x} =3.00; Sd=1.41), literacy problem of poultry farmers (\bar{x} =3.00; Sd=0.00), low extension contact (\bar{x} =3.00; Sd=1.41), poor linkage with research (\bar{x} =3.00; Sd=1.41), high cost of agro-inputs (\bar{x} =3.00; Sd=0.00), unavailability/poor access to labour (\bar{x} =2.50; Sd=2.12), gender disparity on access to inputs (\bar{x} =2.50; Sd=2.12), inadequate training/advisory services by service providers (\bar{x} =2.50; Sd=0.71), insufficient market (\bar{x} =2.50; Sd=2.121) among others. The problem of high cost of mobile (facilities) and lack of basic infrastructure are consistent with Mng'ong'ose and Victor (2018) who found that high cost of facilities, unavailability of infrastructure, lack of skills and language barriers were among the challenges to use of ICTs tools in rural areas of Tanzania. When the processors are lacking in ICT tools and skills, they tend to disregard the use even when it is beneficial to their linkage with other actors in the value chain. This suggests that the processors would often encounter difficulty and delay in accessing live birds from producers because of the bridge in ease of communication.

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Table 3: Challenges faced by actors in poultry value chain

Challenges encountered	Service provider		Farmers		Proces sors		Mar kete rs	
	Mean (x)	Sd	Mean (x i)	Sd	Mean (x)	Sd	Mea n (x)	Sd
Competition from fellow actors	2.00	1.414	2.89	1.183	1.50	0.707	. ,	1.528
Poor linkage with other actors	2.00 2.50	2.121	2.48	0.891	1.00	0.000		1.155
Insufficient/Lack of trust amongst actors	2.00	1.414	2.72	1.147	2.00	1.414		1.155
Disperse location of farmers/marketers	1.00	0.000	2.52	1.141	1.50	0.707		1.528
Insufficient/lack of information on consumer								
preference	2.00	1.414	2.08	0.981	1.50	0.707	2.33	1.155
Inadequate/lack of understanding of VC paradigm	3.00	0.000	2.56	1.153	3.00	1.414	1.67	1.155
Its time consuming	2.50	0.707	1.91	1.137	2.00	1.414		0.577
Unavailability of mobile phone network	2.00	1.414	2.22	1.228	0.00	0.000		1.155
lack of basic infrastructure e.g. roads	2.00	1.414	2.80	1.042	4.00	0.000		1.528
Gender disparity on access to inputs	1.00	0.000	1.92	1.103	2.50	2.121		1.000
Poor mobile phone network coverage	1.00	0.000	2.25	1.247	1.00	0.000		0.000
Literacy problem of poultry farmers	3.00	0.000	2.58	1.110	3.00	0.000		1.155
Inadequate access to inputs e.g. chicken	2.00	1.414	2.81	1.082	1.00	0.000		1.155
Inadequate/Lack of market information	1.00	0.000	2.39	1.107	1.00	0.000		1.155
poor attitude of actors in communicating useful								
information to other actors	1.00	0.000	2.59	1.035	1.00	0.000	2.33	1.155
Differences in language of other actors	2.00	1.414	1.23	1.282	0.00	0.000	033	0.577
Differences in culture of other actors	2.00	1.414	1.14	1.193	0.00	0.000		0.577
lack of mobile phone	0.00	0.000	0.75	1.008	0.00	0.000		0.000
Inability to operate mobile phone	0.50	0.000	1.19	1.296	0.00	0.000		0.000
Inability to read and understand text messages	0.50	0.707	1.19	1.290	0.00	0.000		0.000
	0.50	0.707	1.23	1.377	0.50	0.707	0.00	0.000
Poor interest in using mobile phones to link up with other actors	1.00	0.000	1.33	1.392	0.00	0.000		0.577
High cost of mobile phone	0.50	0.707	1.86	1.367	3.50	0.707		0.577
Inadequate/Lack of stable power supply	3.00	0.000	2.97	1.154	3.50	0.707	2.00	1.732
Gender barriers on ownership and use of mobile phones	2.50	0.707	1.92	1.172	0.50	0.707	2.00	1.732
Low extension contact	3.50	0.707	3.00	1.297	3.00	1.414	2.67	2.31
Poor linkage with research	3.50	0.707	3.02	1.279	3.00	1.414	2.33	2.082
High cost of recharge card	3.50	0.707	2.03	1.284	0.50	0.707	2.33	1.155
Inadequate funding	4.00	0.000	-	-	-	-	4.00	0.000
Problem of proximity	-	-	2.17	1.176	3.50	0.707	-	-
High cost of agro-inputs	-	-	3.27	0.930	3.00	0.000	-	-
Unavailability/poor access to labour	-	-	3.05	0.700	2.50	2.121	-	-
High cost of labour	-	-	3.03	0.908	2.00	2.828	-	-
Exploitation of poultry processors by input dealers	-	-	2.39	1.121	1.00	0.000	-	-
Supply of light weight chicken	-	-	2.19	1.233	0.50	0.707	-	-
Inadequate training/advisory services by service	-	-					-	-
providers			2.75	1.069	2.50	0.707		
Poor transportation network	-	-	3.00	1.069	3.50	0.707	-	-
Insufficient market	-	-	2.97	0.992	2.50	2.121	-	-
ield survey, 2017			2.07	0.002	2.00			

Field survey, 2017

Challenges of marketers in poultry value chain: Table 3 shows the perceived challenges of marketers in the poultry value chain of CADP. From the Table, the challenges include: inadequate funding (\bar{x} =4.00; Sd=0.00), competition from fellow actors (\bar{x} =2.67; Sd=1.53), disperse location of farmers/marketers (\bar{x} =2.67; Sd=1.53), its time consuming (\bar{x} =2.67; Sd=1.58), lack of basic infrastructure e.g. roads (\bar{x} =2.67; Sd=1.53), low extension contact (\bar{x} =2.67; Sd=2.31), poor linkage with other actors (\bar{x} =2.33; Sd=1.16), inadequate/lack of information on consumer preference (\bar{x} =2.33; Sd=1.16), unavailability of mobile phone network (\bar{x} =2.33; Sd=1.16), literacy problem of poultry farmers (\bar{x} =2.33; Sd=1.16), inadequate access to inputs e.g. chicken (\bar{x} =2.33; Sd=1.16) among others. This finding shows that the participation of the poultry marketers in the value chain will be constrained by these challenges. Limited access to funds by the poultry marketers suggests that they will rarely have adequate poultry products available at their disposal to satisfy their customers demand.

Conclusion and Recommendation

The poultry value chain actors perceived the value chain approach of CADP to be satisfactory in the following areas: linkage with other actors in poultry value chain, commitment of project staff to the beneficiaries. Challenges faced by the poultry value chain actors include: its time consuming, literacy problem, low extension contact and poor linkage with research. Hence, extension efforts need to be directed towards developing the skills and strengthening the capabilities of small-scale farmers to become more competitive and profitable. Extension agencies need to revisit the production-oriented farming systems and assist farmers in adopting a more marketoriented approach. Government should organize trainings for capacity building of farmers on the gains of adopting the value chain approach through extensions agents by providing the extension agents with the required logistics.

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